

VLGA SYMPOSIUM

5 JULY 2019

**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities

VLGA



wyndhamcity

WELCOME

Cr Mia Shaw

Mayor of Wyndham City Council

**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities

VLGA



wyndhamcity

OPENING

Kaushaliya Vaghela MP

Member for Western Metropolitan Region

**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities

VLGA



wyndhamcity

KEYNOTE ADDRESS

Alix Rhodes

Executive Director – Outer Melbourne
Victorian Planning Authority

**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities

VLGA



wyndhamcity

PLANNING FOR INFRASTRUCTURE & SERVICES IN COMMUNITY BUILDING

Llewellyn Reynders

Team Leader – Strategy & Policy
Infrastructure Victoria

**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities

VLGA



wyndhamcity

INFRASTRUCTURE
VICTORIA



GROWING VICTORIA'S POTENTIAL

INFRASTRUCTURE VICTORIA

Llewellyn Reynders



30-year
infrastructure strategy



Independent advice
to government



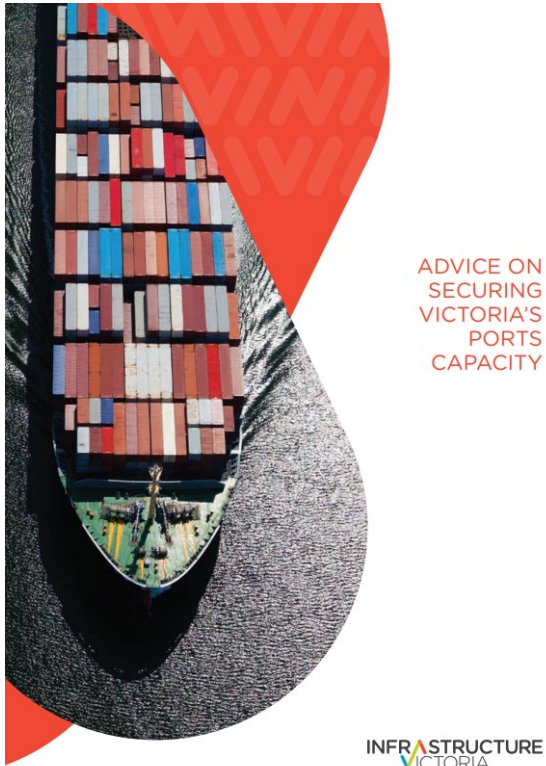
Research



Values (independence, influence,
partnership, openness, innovation,
people)

WHO WE ARE AND WHAT WE DO

ADVICE



2017: Advice on securing Victoria's ports capacity

2018: Advice on automated and zero emissions vehicles infrastructure

2020: Advice on recycling and resource recovery infrastructure



-2020 30 - YEAR STRATEGY



Regional and Metropolitan
Infrastructure Needs



Transport Network Pricing



Land use and transport scenarios
and modelling



Infrastructure Provision in
Different Development Settings

VICTORIA'S 30-YEAR INFRASTRUCTURE STRATEGY



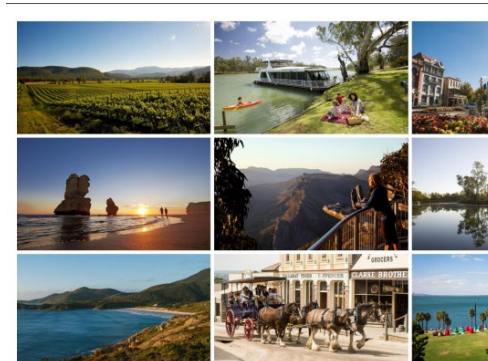
FOCUS AREAS

1. Regional investment should be targeted to address regional opportunities and challenges
2. Increasing housing choice will help accommodate growth and improve access to infrastructure
3. Infrastructure should be planned and delivered in a way that integrates with where people want to live and work



SUPPORTING DOCUMENTS

- Regional profiles and Inter-Regional report
- Metropolitan profiles, and Functional Economic Report
- Infrastructure Provision in Different Development Settings
- Objectives community feedback



Inter-regional assessment

An analysis of regional Victoria's strengths and challenges

A Final report prepared for Infrastructure Victoria
March 2019

A I T H E R

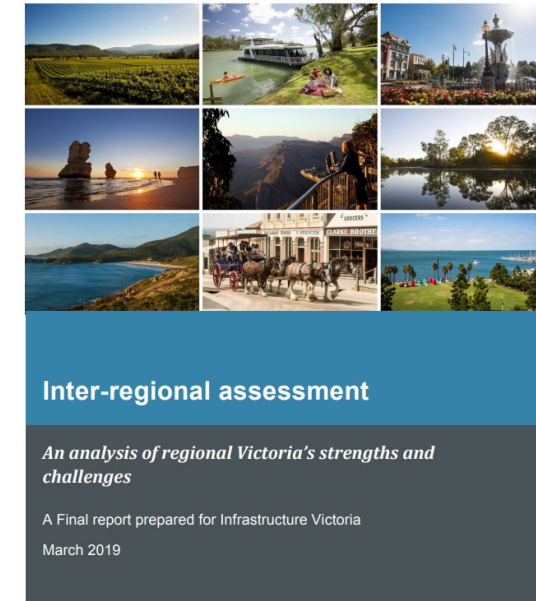
Infrastructure Provision in Different Development Settings

Metropolitan Melbourne
Volume 1 Technical Paper

INFRASTRUCTURE
VICTORIA

REGIONAL PROFILES

- We undertook analysis to understand the spatial differences across Melbourne regions:
 - 6 Plan Melbourne regions
 - 9 Regional Partnership regions
- We included Economic, Social and Environmental indicators to understand these spatial differences
- Where possible, we tried to use the same indicators across the state



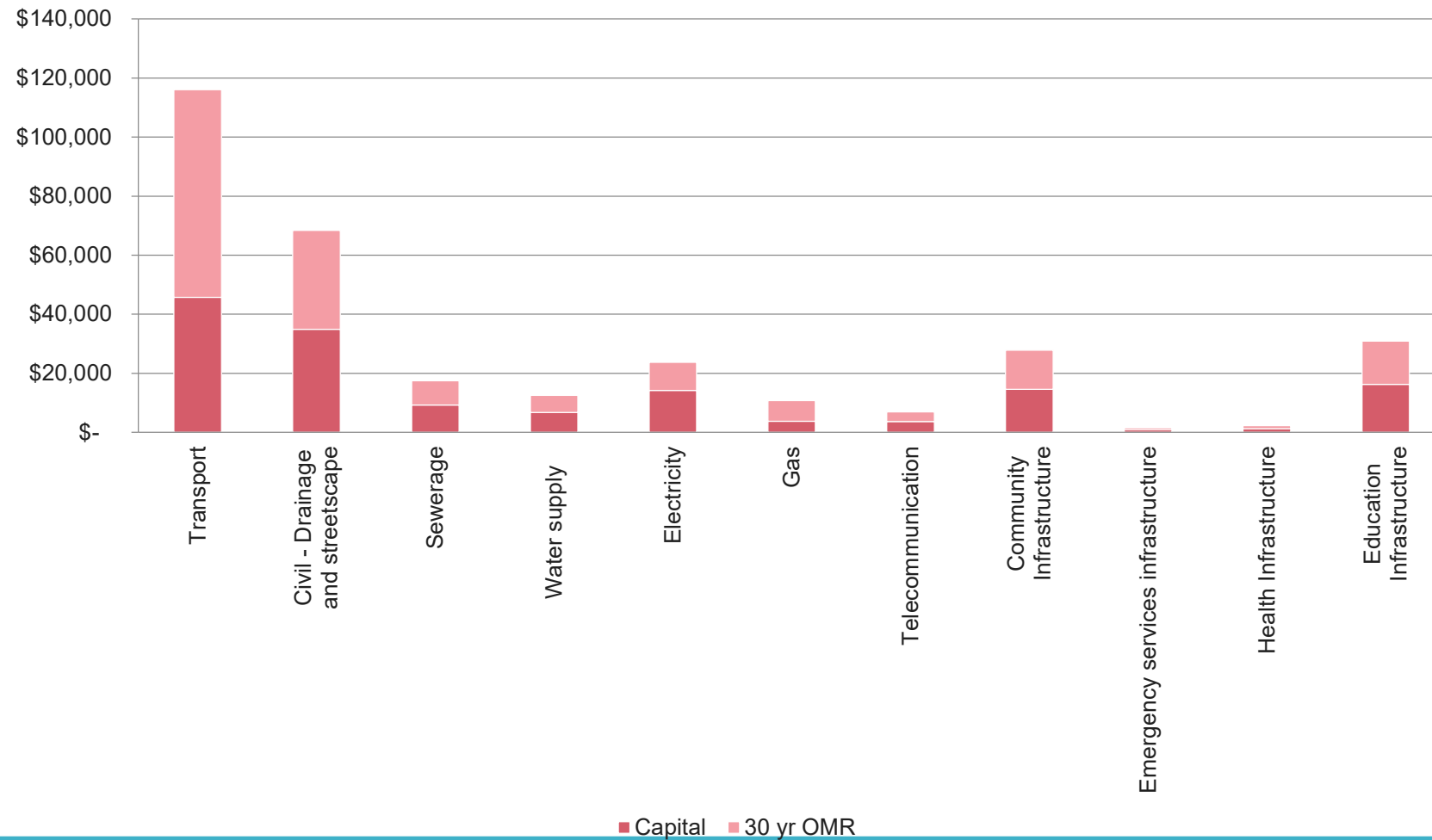
A I T H E R

INFRASTRUCTURE PROVISION IN DIFFERENT DEVELOPMENT SETTINGS (IPIDDS)

- Most infrastructure can be incrementally developed to support growth in any setting – except for transport, open space and storm water in established areas
- Variance in infrastructure provision is predominantly related to greenfield vs established area locations - except for the transport and water sectors
- In looking at cost, we were interested in understanding orders of magnitude to guide strategic decision-making
- Different development settings offer different benefits – we looked at cost and did not explore the trade off

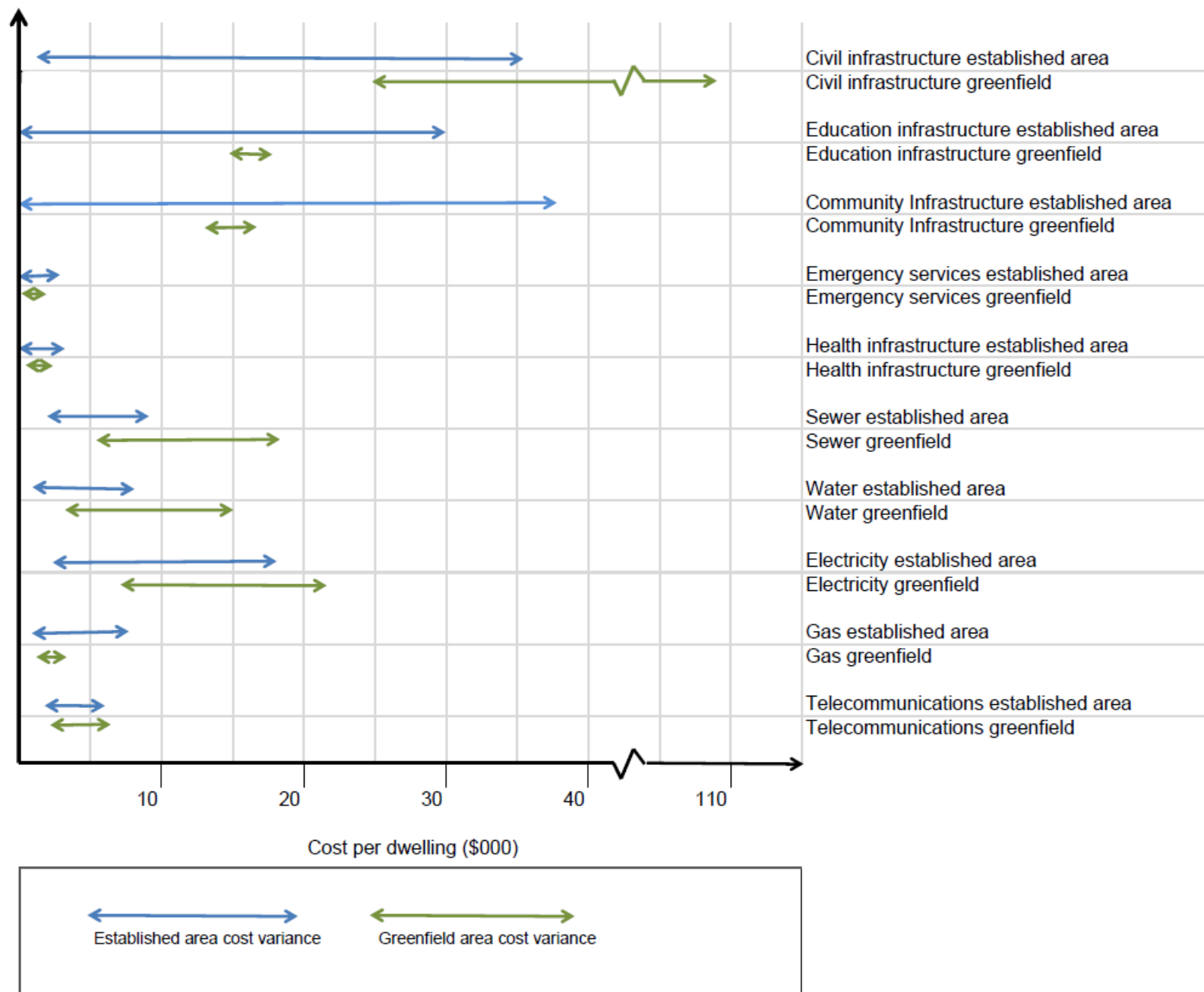


Average Melbourne Infrastructure Capital and Operational, Maintenance & Replacement (OMR) costs considered over 30 years \$2018 per dwelling



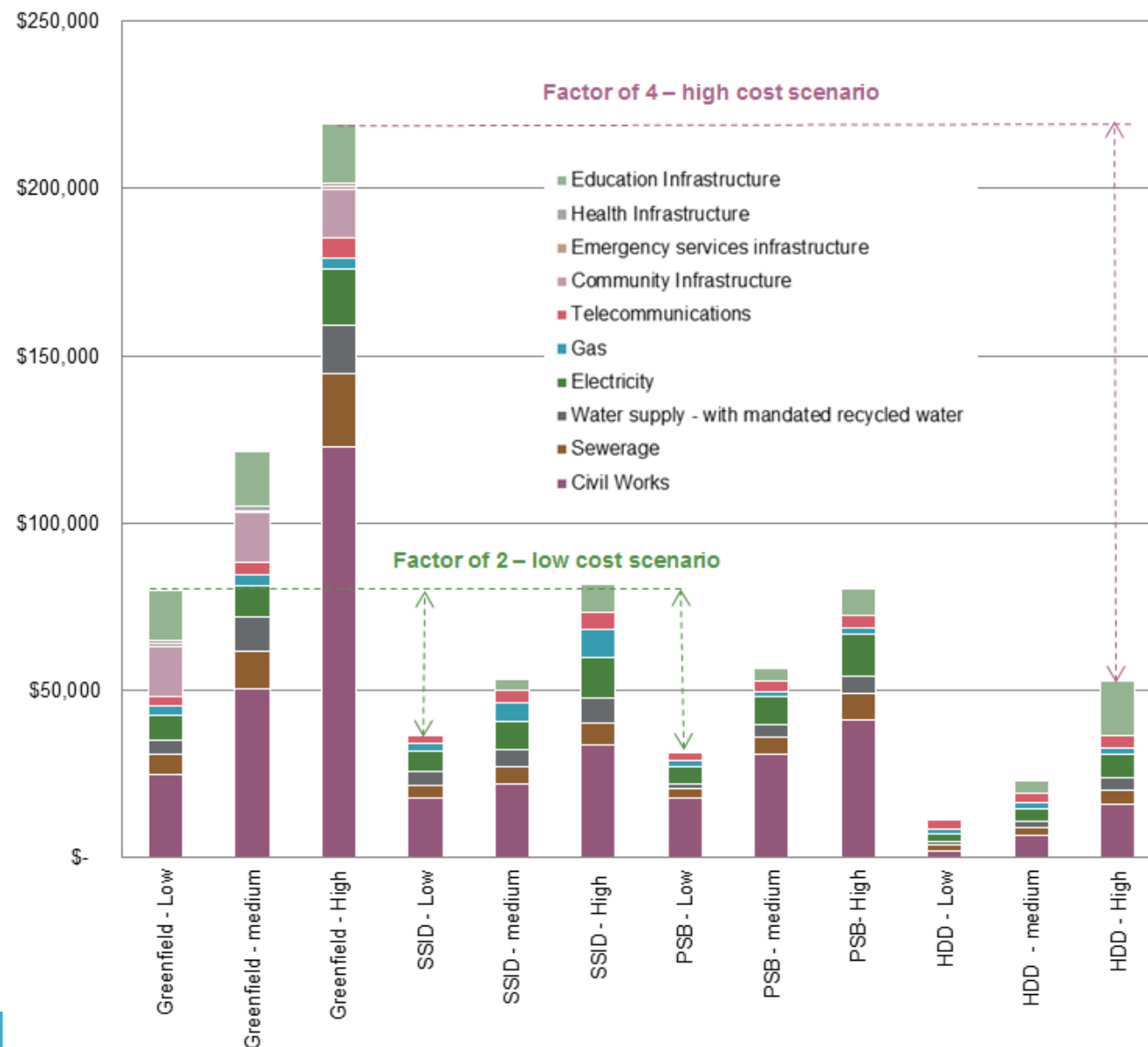
IPIDDS

Varied capital costs of infrastructure supporting new dwellings in greenfield and established areas
(\$2018 per dwelling)



IPIDDS

Capital cost for infrastructure elements in different development settings where established area infrastructure has the capacity to support additional dwellings (\$2018 per dwelling)



CONTACT



enquiries@infrastructurevictoria.com.au



03 9936 1731



L33, 140 William Street
Melbourne, Victoria 3000
Australia



InfrastructureVictoria



@infravic



infrastructurevictoria.com.au



Infrastructure Victoria

FROM CHALLENGES TO SOLUTIONS –
DEVELOPING AN INTEGRATED STRATEGIC FRAMEWORK

Raeph Cumming

Director, SocioLogic

**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities

VLGA



wyndhamcity

From challenges to solutions



20+ LGAs across the *Social Infrastructure Planning Special Interest Group (LGPro SIG)*

“Integrated service and facilities planning”

Integration....‘alignment’....between key planning functions


Evidence-driven approach that ensures service planning
informs facilities planning

“Integrated service and facilities planning”

- *Multi-functional, multi-service, multi-user facilities*
- *Cross-border collaborative planning between LGAs*
- *Data and systems integration*
- *Service provider relationships and partnerships*
- *Shared governance of facilities*
- *Coordination / collaboration between levels of Government*

“Local governments make investment in assets solely to provide services to their communities”

Local Government Asset Investment Guidelines
LGV, 2006



“Infrastructure assets are fundamental to overall council service delivery and planning.”

“Service delivery needs should form the basis of all asset management practices and decisions.”

Integrate service planning and effective asset management.

*Local Government Asset Management Better Practice Guide
LGV, 2015*

Auditor General

Delivering for Local Government Services (VAGO, 2018)

- Concluded that service planning, review and evaluation was not comprehensive or systematic.
- Highlighted the need for comprehensive centralised service planning processes linked to asset management; councils need to have the right facilities to support the delivery of required services.
- Recommends integrated service planning and review frameworks
 - Linked to Council Plan objectives
 - Identify service standards and performance measures
 - Linked to asset planning and development to ensure services are supported

Rate capping

Do more with less.

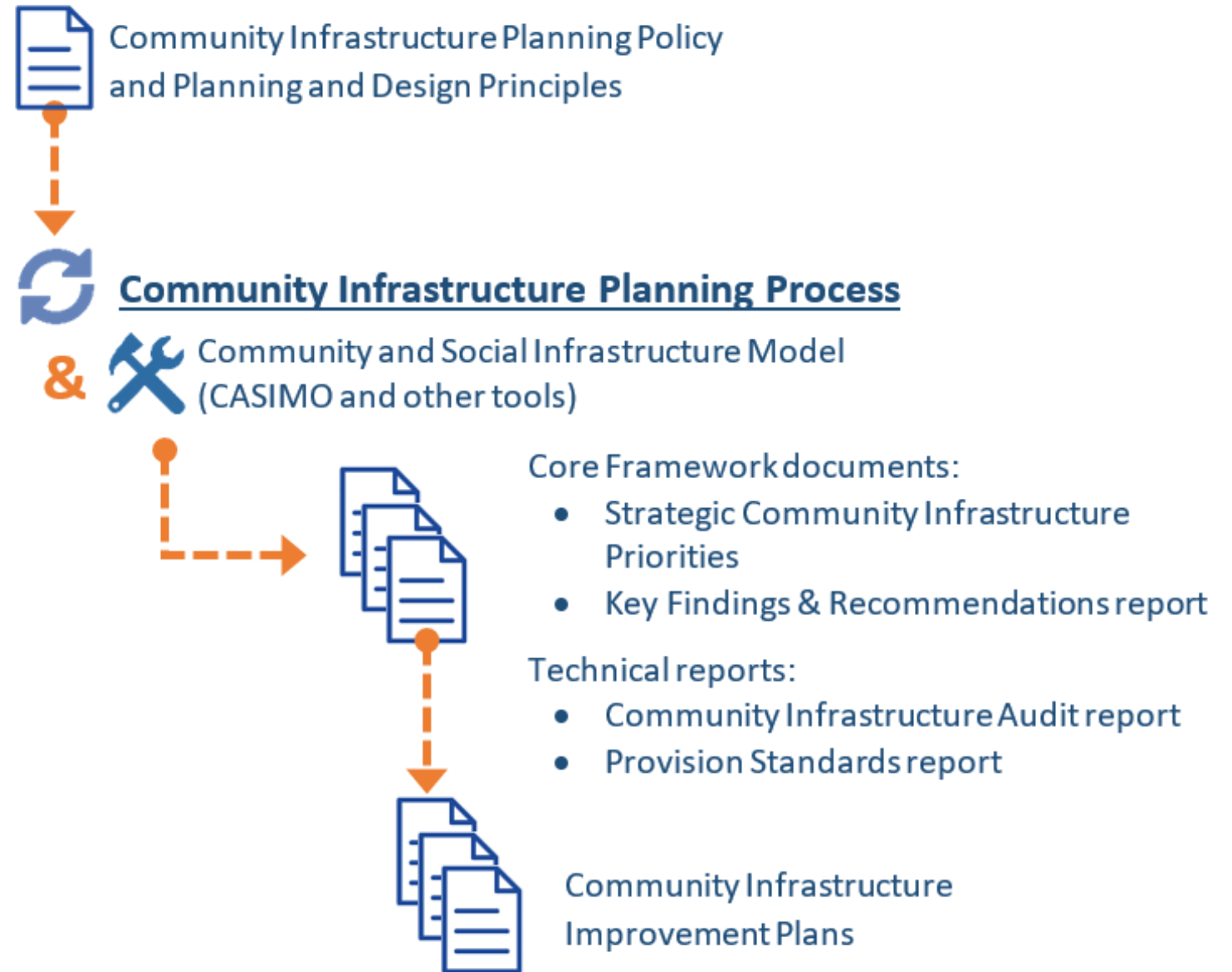
Align key responsibility areas and planning streams



Planning frameworks



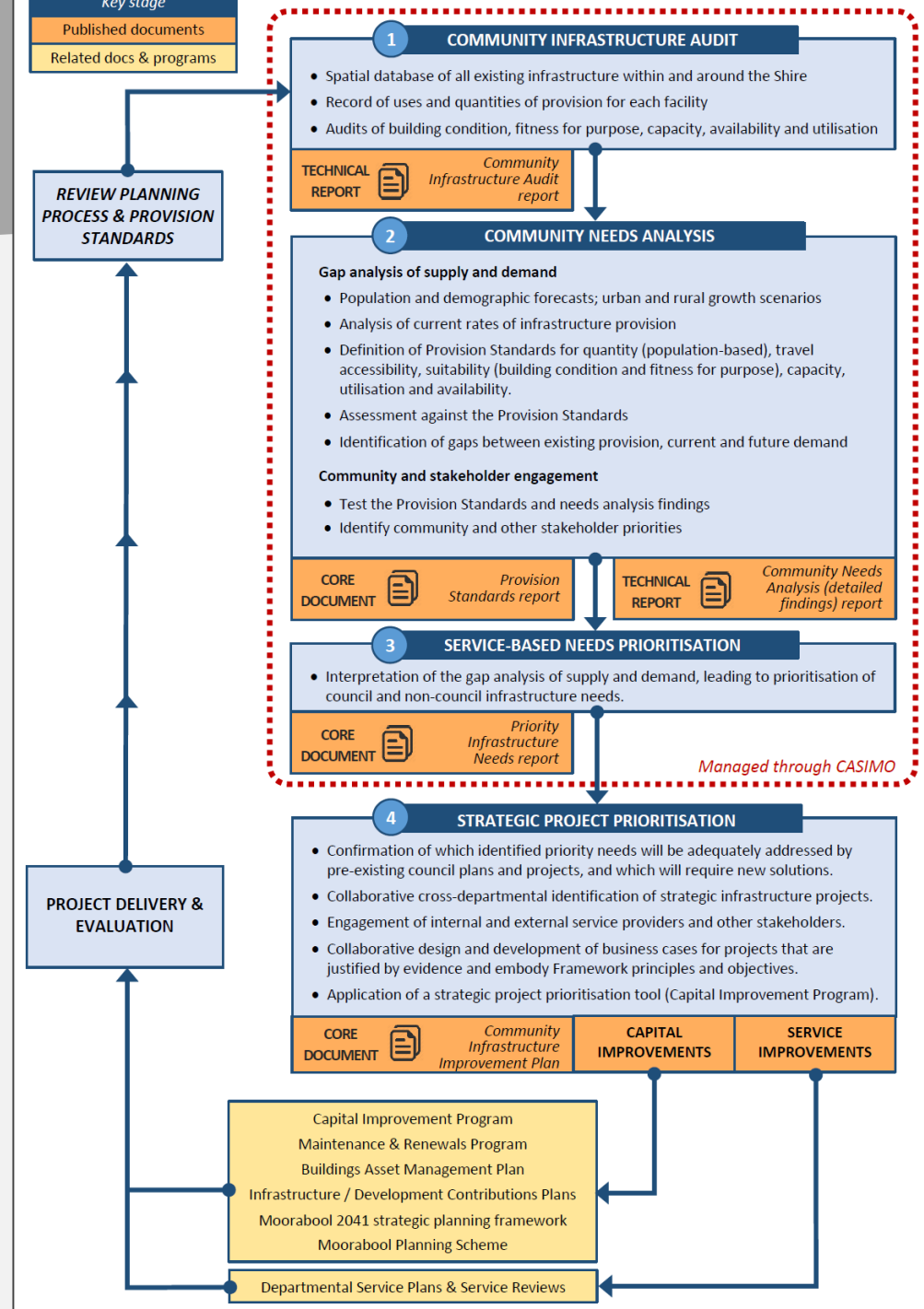
*Reproduced with thanks to
Moorabool Shire Council*



Planning frameworks



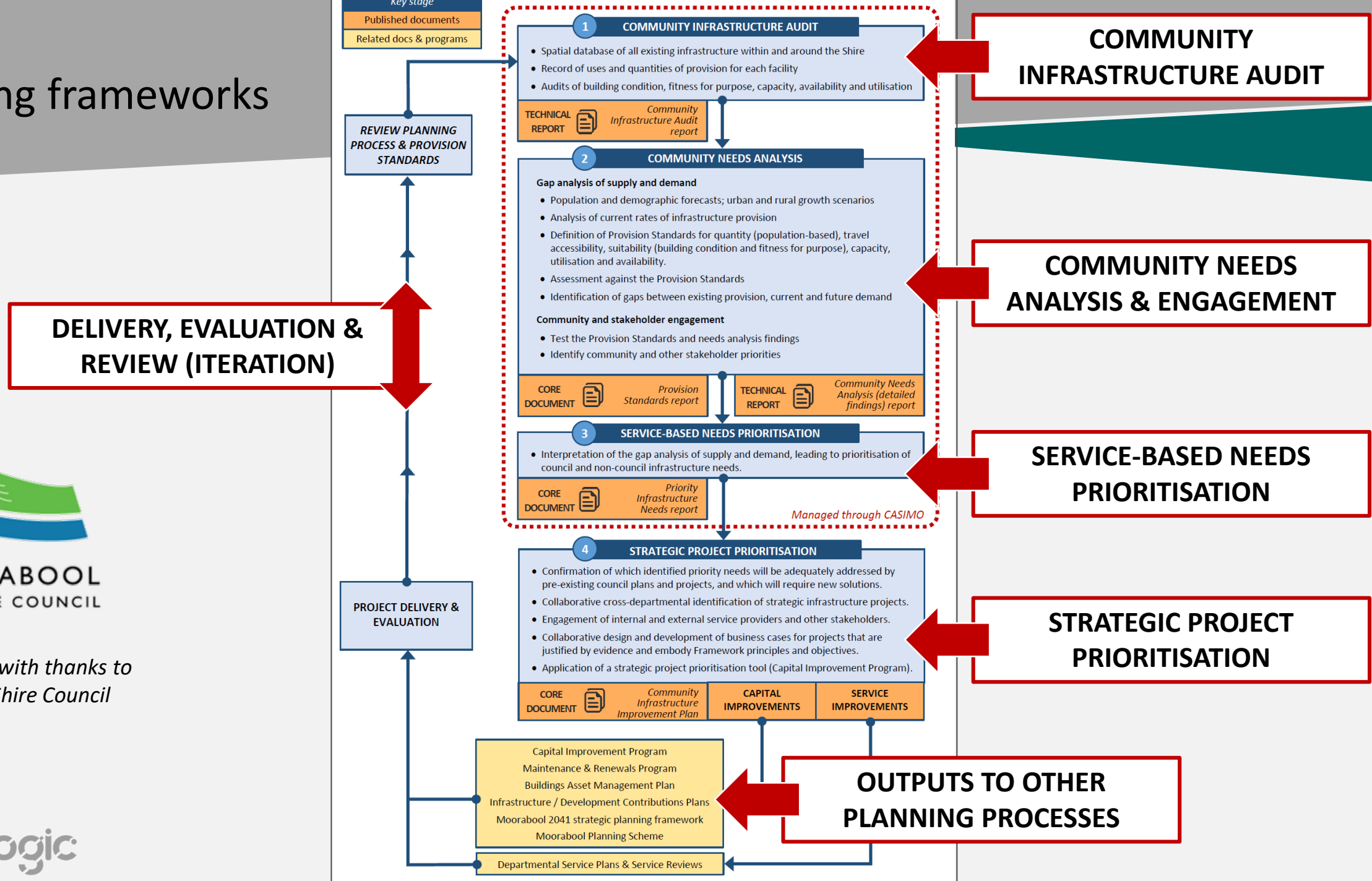
Reproduced with thanks to
Moorabool Shire Council



Planning frameworks



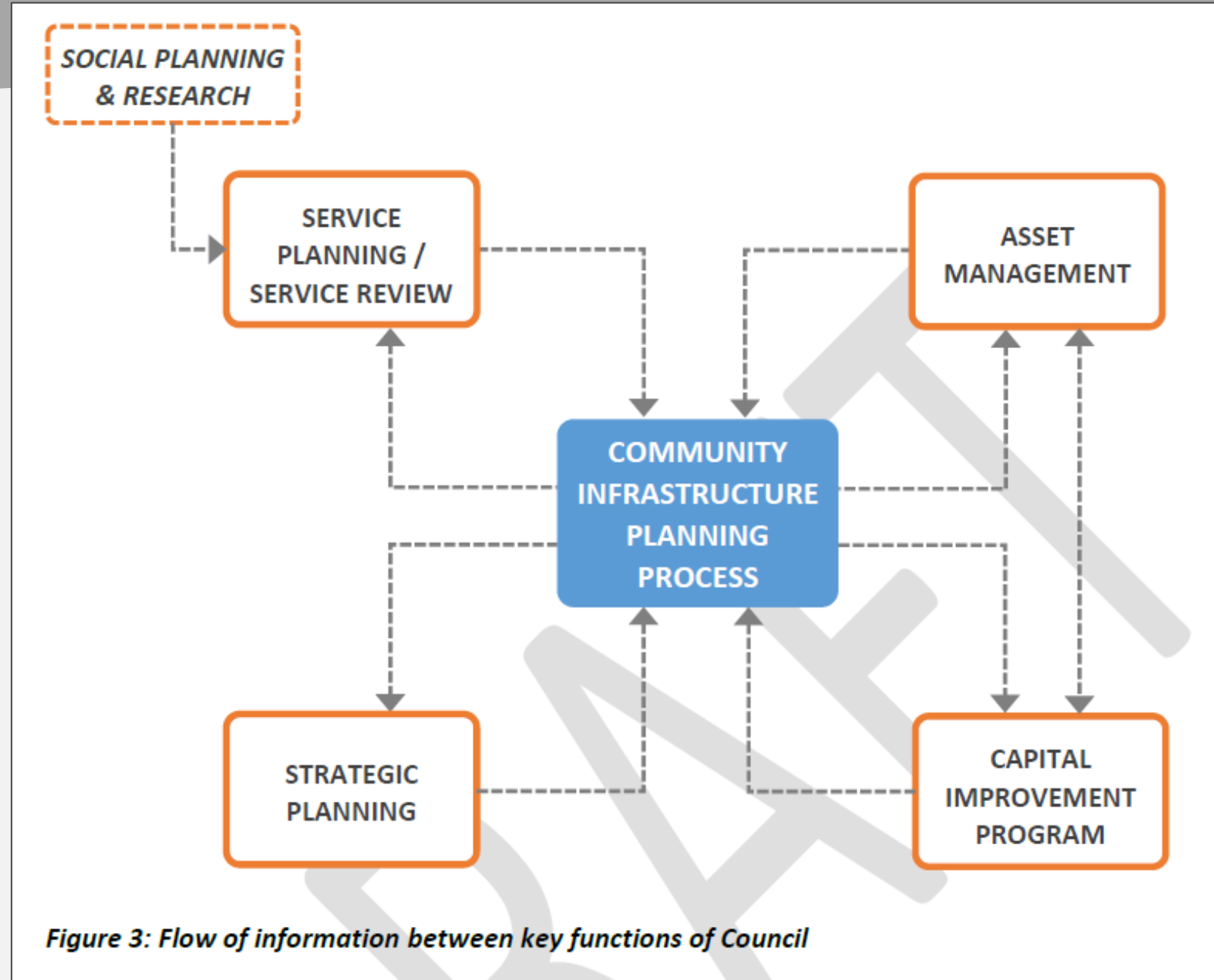
Reproduced with thanks to
Moorabool Shire Council



Planning frameworks



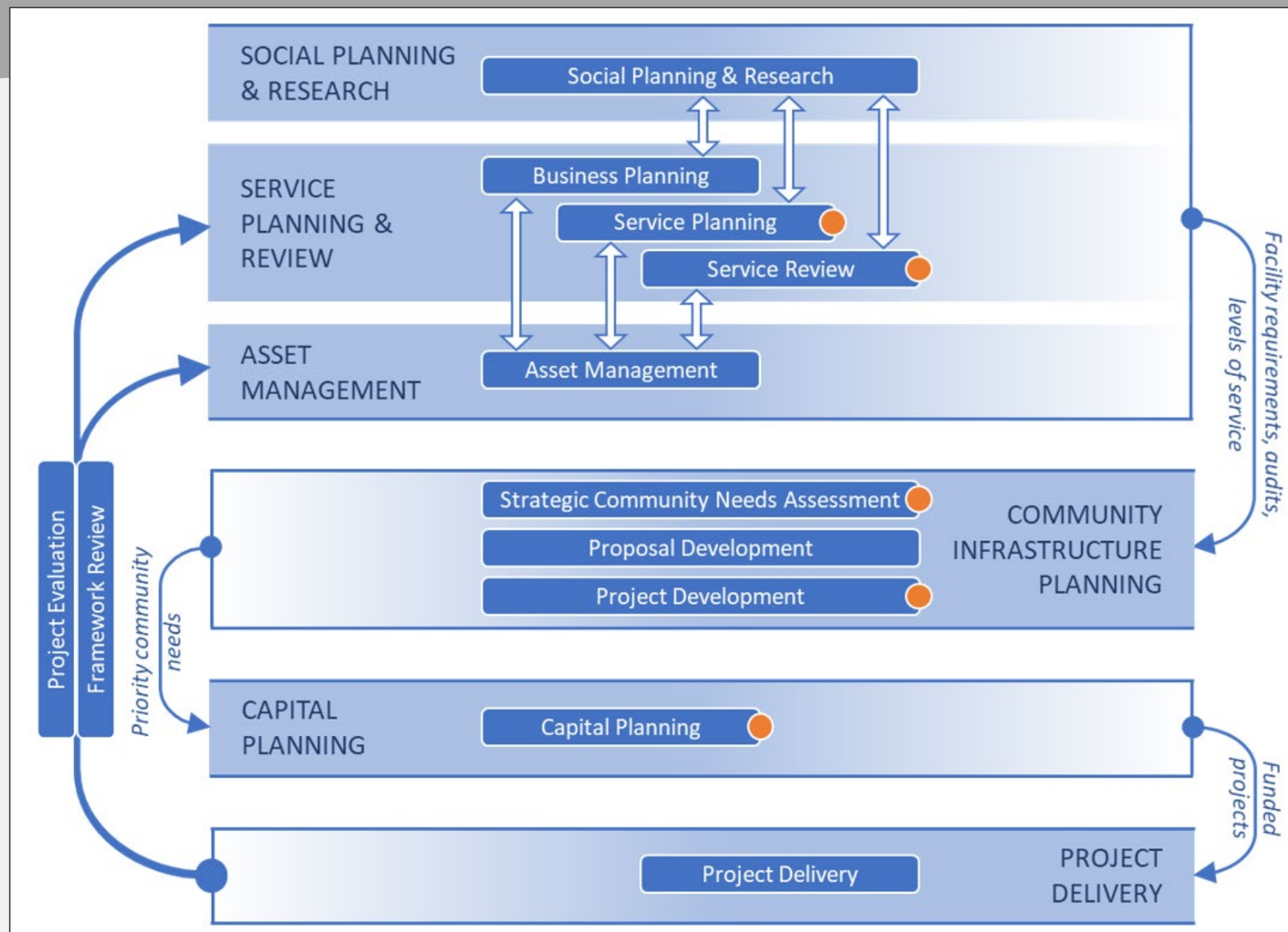
*Reproduced with thanks to
Moorabool Shire Council*



Planning frameworks



Reproduced with thanks to
Brimbank City Council



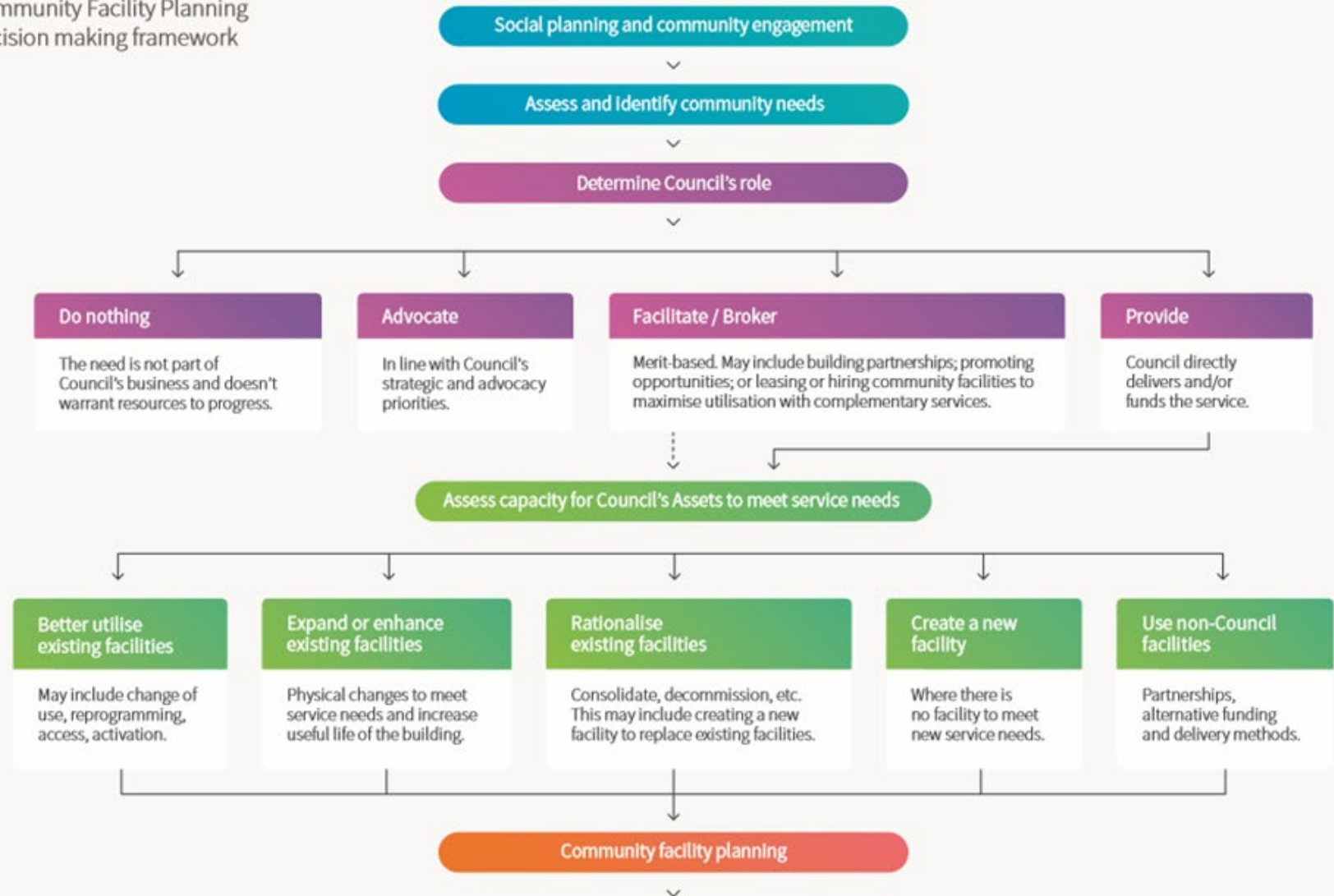
Planning frameworks



Reproduced with thanks to
Brimbank City Council

Figure 2

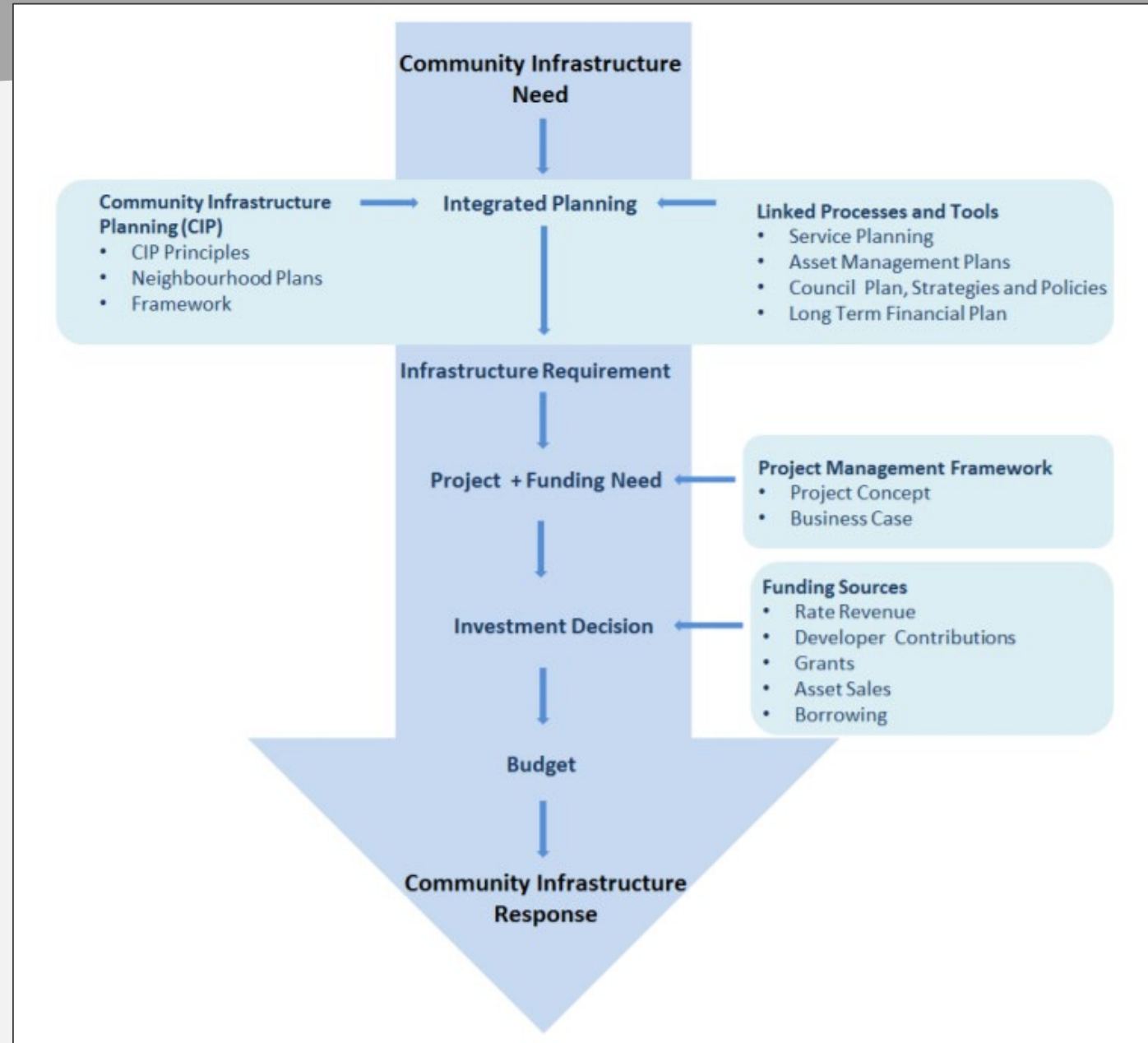
Community Facility Planning
decision making framework



Planning frameworks



*Reproduced with thanks to
Yarra City Council*

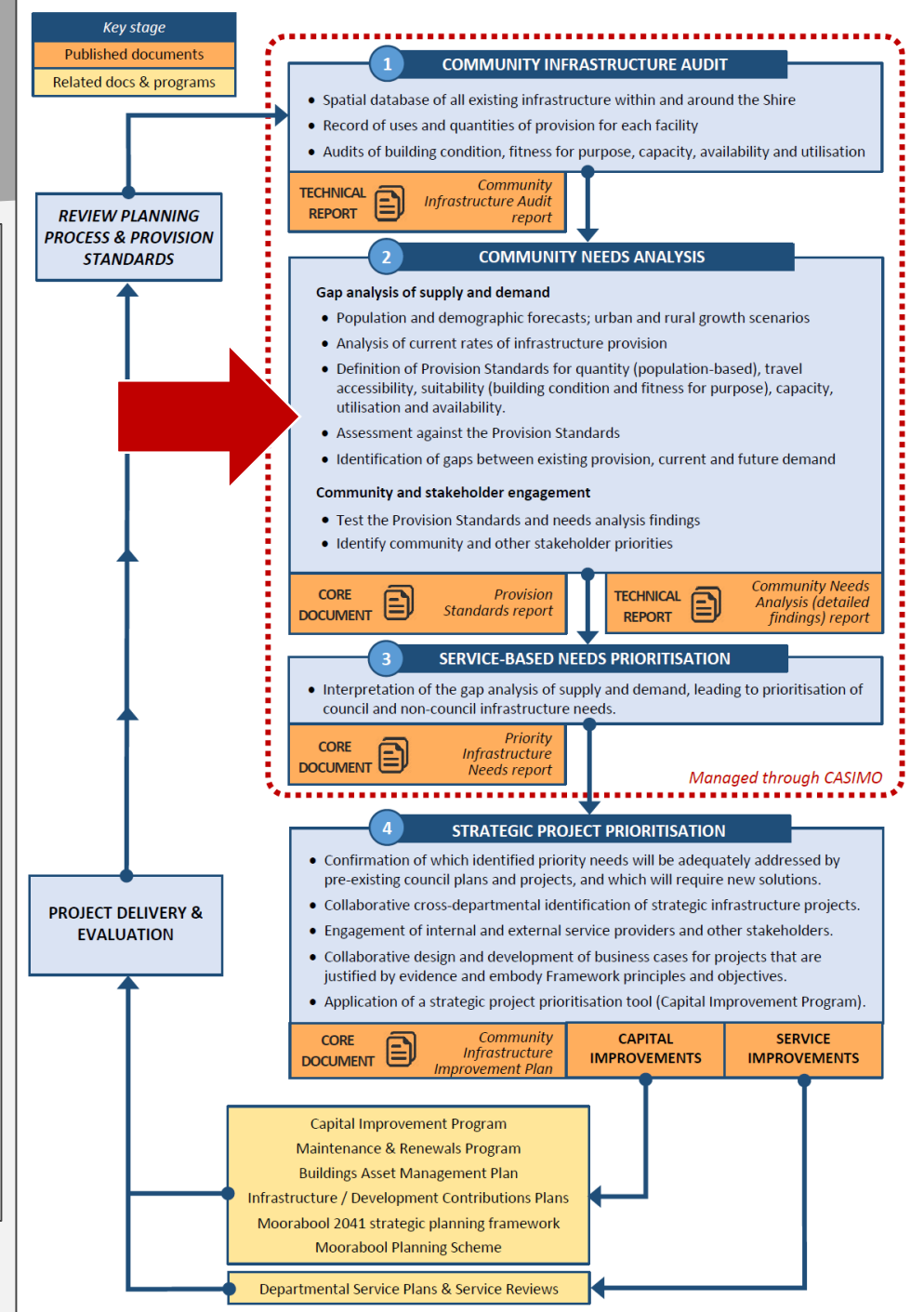
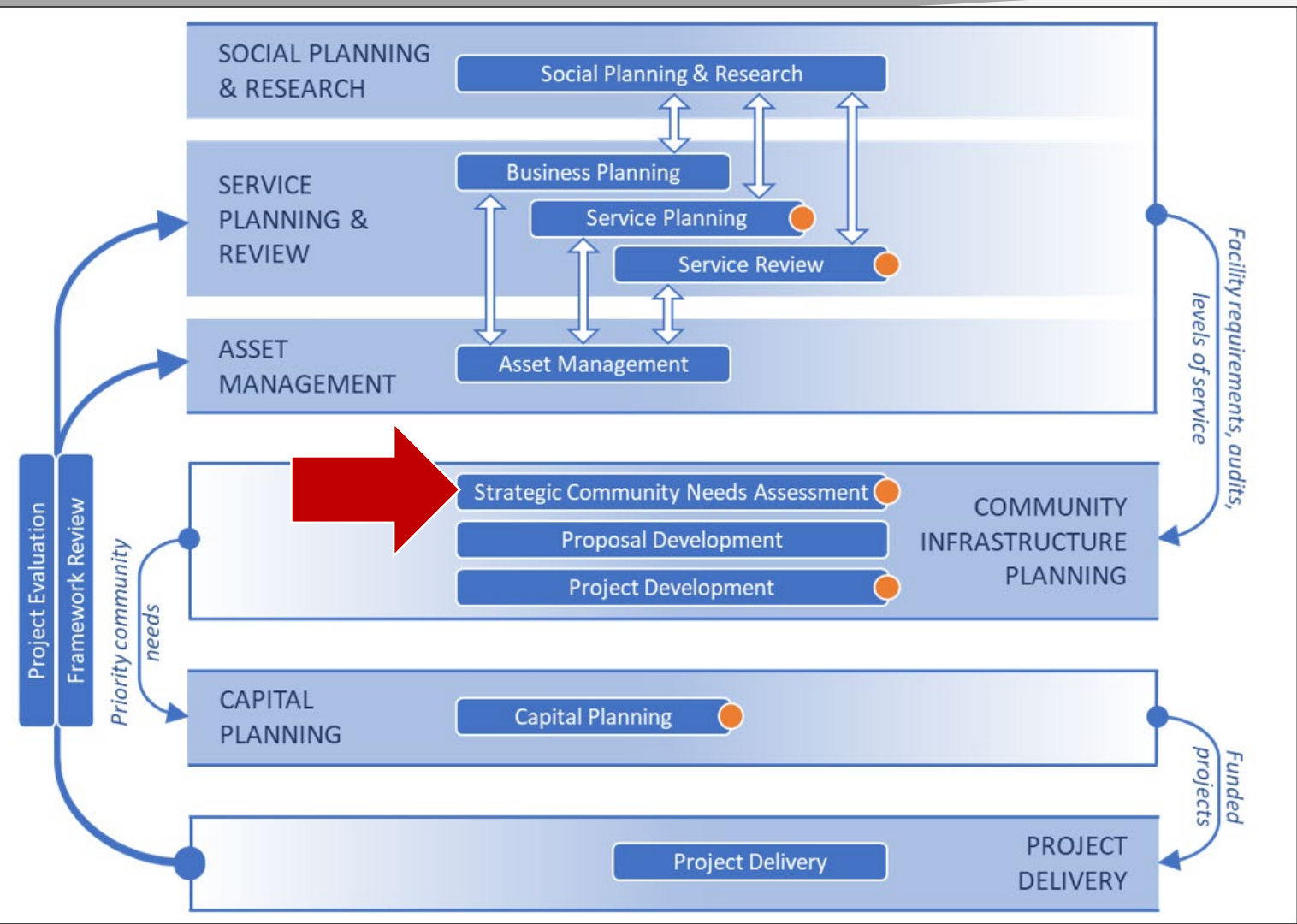


[illegible]

Staff resourcing



Community needs assessment



Comprehensive needs assessments address:

- UTILISATION *(how well used are existing facilities?)*
- QUANTITY *(is there enough?)*
- TRAVEL ACCESSIBILITY *(are they easily accessible?)*
- SUITABILITY *(are they in good condition and fit for purpose?)*

There are no industry planning standards....only some benchmarks!

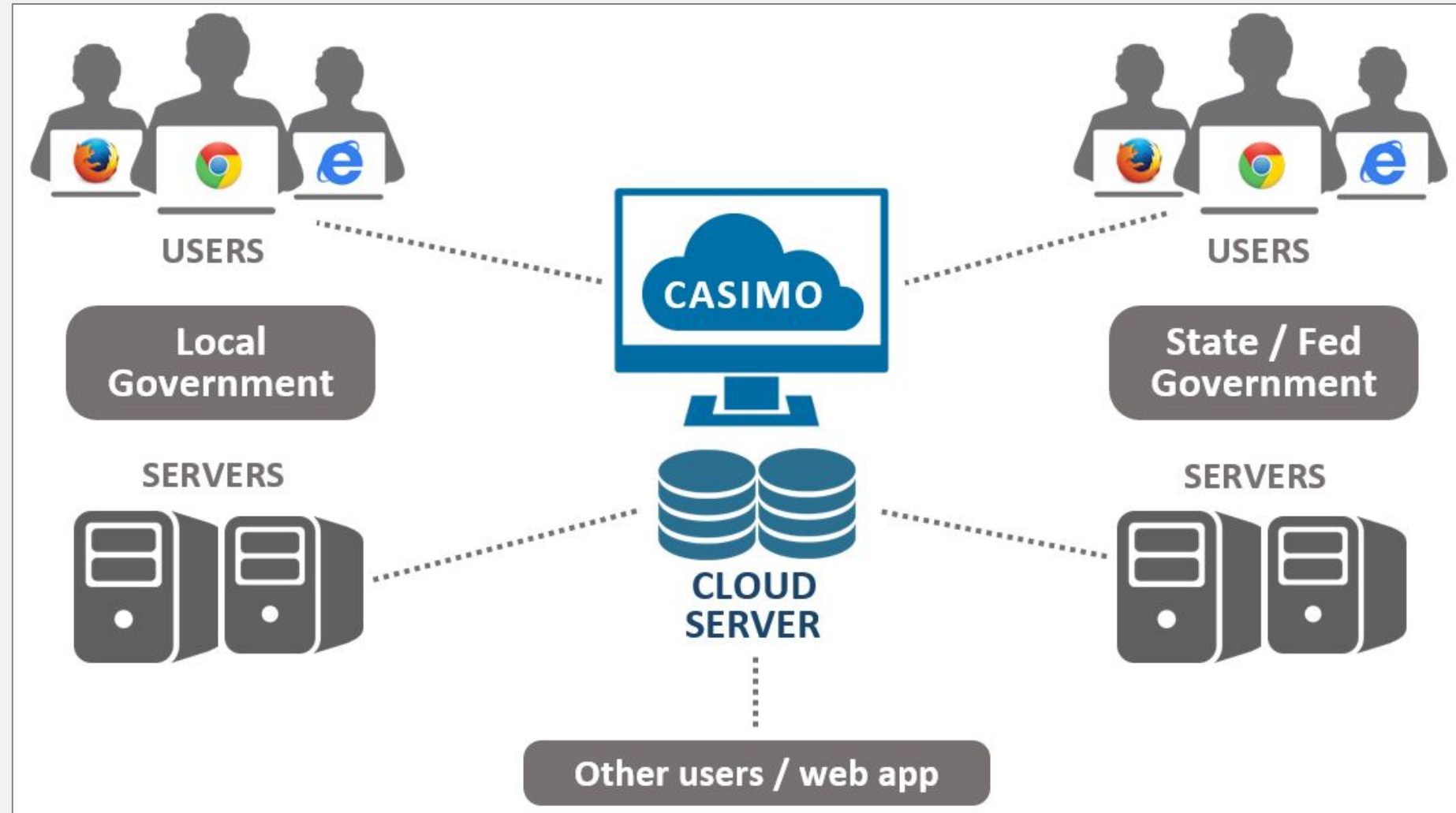
CASIMO

Metro LGAs:

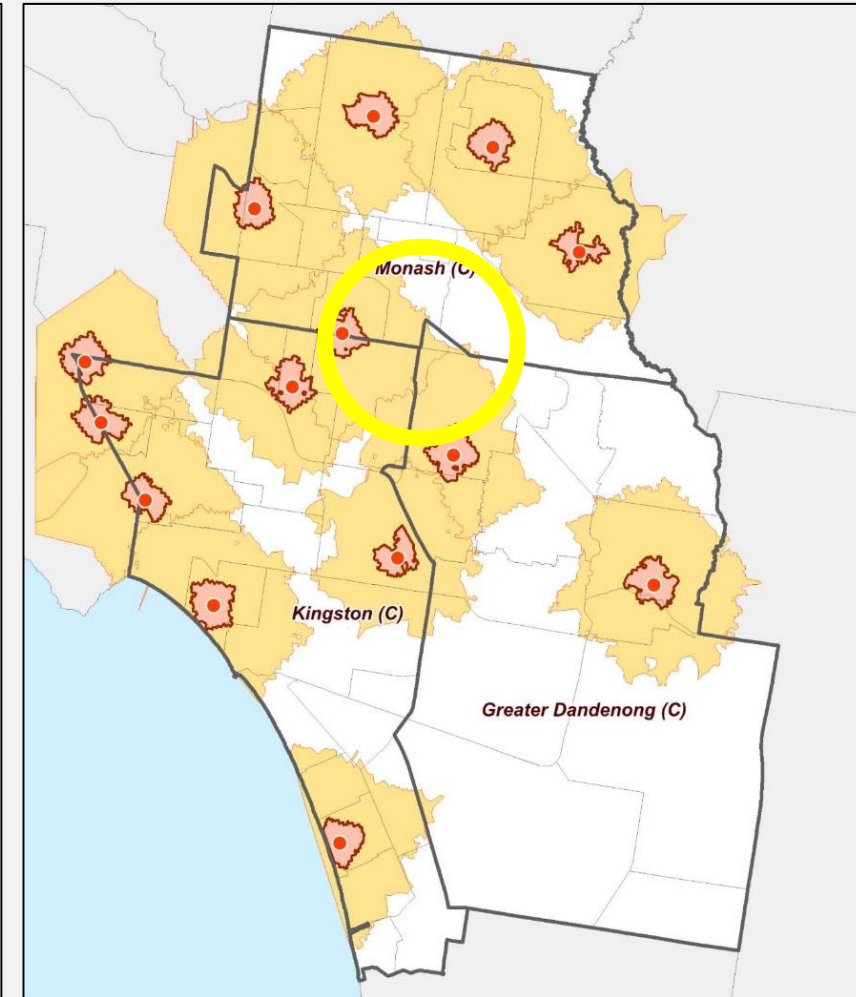
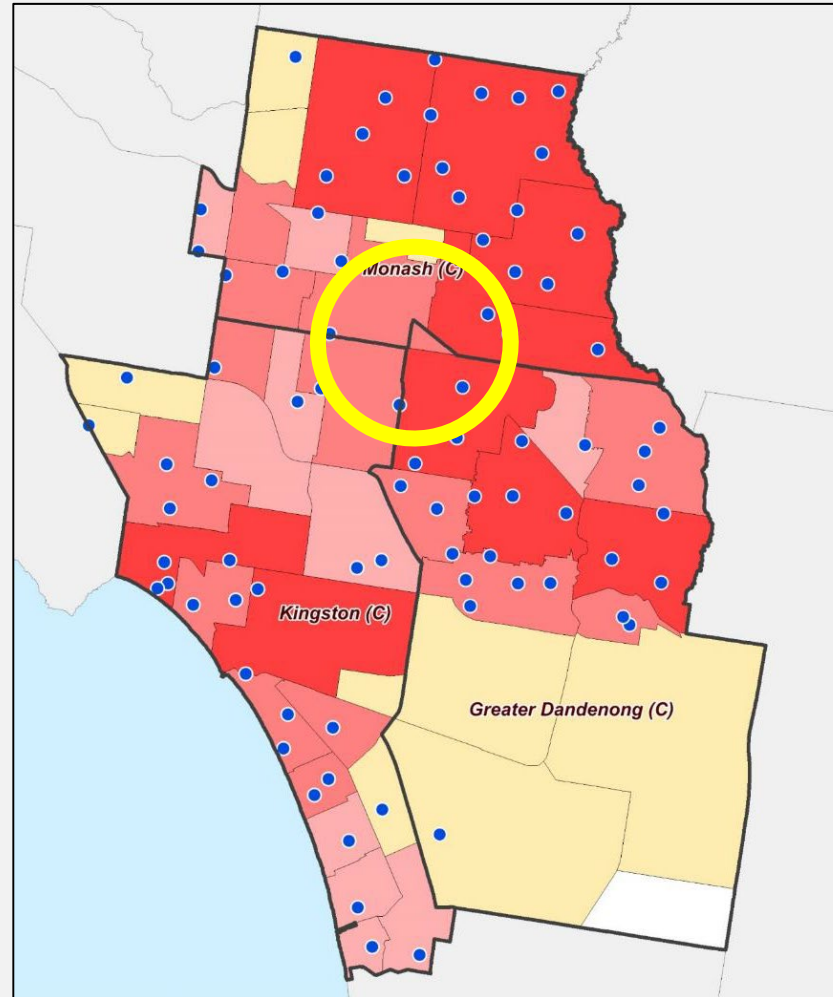
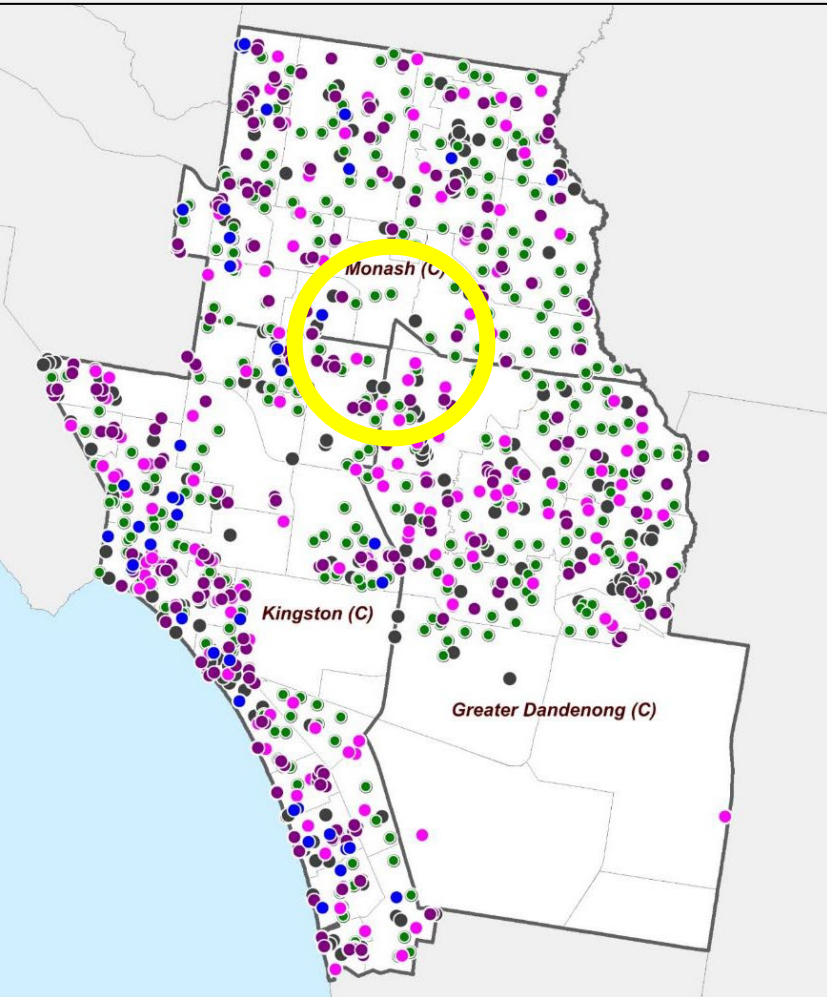
- Brimbank
- Greater Geelong
- Hobsons Bay
- Kingston
- Moreland
- Port Phillip
- Wyndham

Rural / peri-urban LGAs:

- Golden Plains
- Mitchell
- Moorabool



CASIMO



Take-aways

Don't reinvent the wheel; draw on the experiences of other councils; join the Social Infrastructure Planning SIG (sig@lgpro.com)

Put resources in place; someone with the remit and resources to drive the new approach, ideally someone 'neutral' within the organisation.

Take-aways

Put your services at the heart of your approach; ensure they 'own' the inputs and outputs.

Avoid simplistic needs assessments; take a comprehensive approach (quantity, quality, functionality, accessibility)

Where to start?

Audit your supply; an audit of existing infrastructure; not limited to Council-owned / operated services and facilities.

Explore the appetite for better / integrated planning within your organisation

Contact me at raeph@sociologic.com.au

Consider a CASIMO subscription

IMPLEMENTING AN INTEGRATED
STRATEGIC PLANNING FRAMEWORK

Kelly Grigsby

CEO, Wyndham City Council

**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities

VLGA



wyndhamcity

FACILITATED Q&A

Stuart Moseley

CEO, Victorian Planning Authority

**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities

VLGA



wyndhamcity

4 themes & 4 questions in community building

Themes:

- New precinct planning
- Embedding a local integrated strategic planning framework
- Renew, revitalise & reactivate
- Partnerships

Questions

- What's working well?
- What are the barriers?
- What's the ideal state?
- What are the next steps to overcome them?

LEADING THE AGENDA IN JULY

Optimising our planning system

FRIDAY 19 JULY, 11AM - 1PM

Pitcher Partners, Level 13/664 Collins St, Docklands

Tania Quick | Consultant Planner, TQ Urban Planning

Sue Wilkinson | Chief Executive Officer, City of Darebin

Andrew Butt | Associate Professor in Sustainability & Urban Planning, RMIT

Moderated by **Martine Letts** | Chief Executive Officer, Committee for Melbourne

Register now: <http://bit.ly/lta-july>



LEADING THE AGENDA IN AUGUST

Digitally transforming the delivery of customer services in the local government sector

FRIDAY 16 AUGUST, 11AM - 1PM

Pitcher Partners, Level 13/664 Collins St, Docklands

Fergal Coleman | Digital Strategy Consultant/Director, Symphony3

Helen Anstis | Executive Director, Service Victoria

Rebecca McKenzie | Chief Executive Officer, City of Glen Eira

Moderated by **Chris Eddy** | Experienced CEO and consultant

Register now: <http://bit.ly/lta-august>



Thanks to supporting partners and our
host, Wyndham City Council



**Building
Communities**
From challenges to solutions

Tweet @_VLGA
#VLGAcommunities



wyndhamcity